Session Three - Knowledge Gaps



 What are the existing gaps in knowledge of the effective and cost-effective uses of FB? :



Knowledge of effective management strategies for controlling the collection and use of FB in both volume crime investigations and serious crime investigations;



Methods for measuring the cost-effectiveness of current and proposed uses of FB;



The relationship between knowledge of the effective uses of FB and knowledge of the effective uses of other intelligence and investigative methodologies.

Session Four – Futures.









- Potential developments in the demand for more information about the use of FB in support of criminal justice as well as improvements in what may be collected in the UK and elsewhere.
- The current work and future plans of key stakeholders to request or collect more information on the effective uses of FB;
- Government expectations of data and the future funding of FB;

Session Four – Futures.









- Whether the currently available range of data allow a sufficiently wide range of stakeholders and interested parties to come to well supported conclusions about the effectiveness and cost-effectiveness of the current uses of FB;
- What additional kinds of data can be collected to improve knowledge of the uses of FB;
- Whether lessons can be learned from efforts to collect such data in other jurisdictions.







- Identifying cost of inputs and outputs
 - essential for basic transparency and accountability



- Need to also identify outcomes
- Performance Indicators (PIs)
 - an agreed measure of success not cost





 Comparison of the cost of alternative options with a decision rule in favour of the lowest cost (or how an organisation can live within a set/reduced budget)







- Clarification of concepts and mode of analysis (2)
- Cost Effectiveness Analysis (CEA)



 Used to compare input costs per unit of output with a decision rule to chose the option with the least cost per unit



Cost benefit analysis (CBA)



 Having valued all inputs, outputs and outcomes in monetary terms used to compare competing options in order to identify the highest net benefit



Table 2: Key features of three major evaluation techniques: PIs, CEA and CBA											
	PIs	CEA	CBA								
Inputs											
Identify	No	Yes	Yes								
Value	No	Yes	Yes								
Outputs Identify	One (or more) measurable outputs	One (or more) measurable outputs	Yes								
Value	No	No	Yes								
Outcomes											
Identify Value	No No	Probably not No	Yes Yes								
Definition of success	Achieve pre-determined level of performance or change in that level	Lowest cost per unit of output	Positive net value or highest net value as compared to other use of budget								



Table 3: Application	of major evaluation te	chniques to different ty	pes of proactivity				
		Evaluation technique					
Type of proactivity	PIs	CEA	CBA				
Type 1 (specific operations)	Can be used for assessment of both specific activities and general effectiveness. Can only include what can readily be measured. Indicators may not relate closely to value.	Possible to implement when there are clear definitions and measures of inputs and outputs, but difficult to identify relevant output measures and to relate these to inputs.	In principle, the most comprehensive and valuable approach. Not currently practicable particularly because cannot fully identify and value benefits, either direct or indirect.				
Type 2 (functional changes)	Can be used for assessment of both specific functions and general effectiveness. Can only include what can readily be measured. Indicators may not relate closely to value.	measures of inputs and outputs, but difficult to identify relevant output	In principle, the most comprehensive and valuable approach. Not currently practicable particularly because cannot fully identify and value benefits, either direct or indirect.				



Table 3: Application	Table 3: Application of major evaluation techniques to different types of proactivity												
	Evaluation technique												
Type of proactivity	PIs	CEA	CBA										
Type 3 (changes in ethos)	Activity normally too non-specific to evaluate directly. Can set PIs to measure general effectiveness.	Activity normally too non-specific to evaluate directly. Difficult to identify and measure relevant outputs and to relate these to inputs.	Unlikely to be possible, even in principle, as the activity is too non- specific to allow identification of costs and benefits.										
Most important problems in applying technique	Adequacy of the Pls. Difficulty in monitoring change accurately. Lack of measures of cost.	Requites weighting when more than one output. Problems in defining both outputs and suitable comparators.	Identification and pricing of costs and benefits.										

ONS (UKCMGA):CJS Scoping Document (2008)







A ratio of CJS outputs to CJS inputs at constant prices



• For example, by *measuring* the impact of CJS inputs on CJS outputs such as the number of convictions

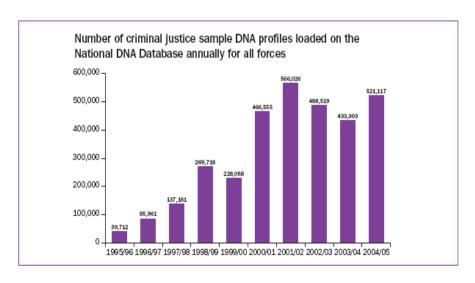


• ONS recognise, however, that it may be unclear which observed or recorded changes can be attributed directly to CJS productivity or result from other factors (e.g. CJS detection etc, or, alternatively, fear of CJS detection, better security or reduction in potential offenders' motivation or number of potential offenders etc)?



Comparative analysis should help to invalidate misleading claims





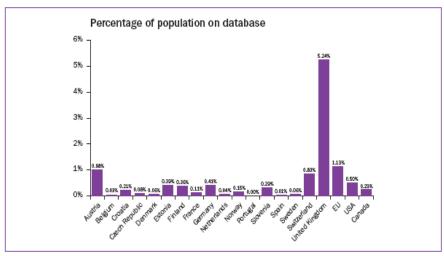
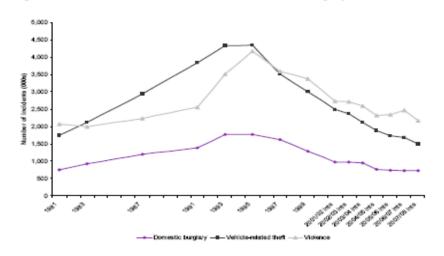
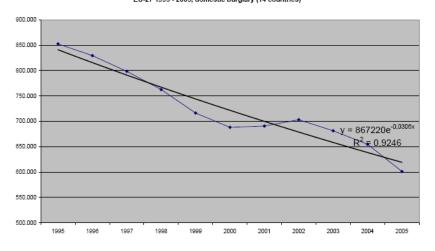


Figure 2.5 Trends in BCS violence, vehicle-related theft and burglary, 1981 to 2007/08

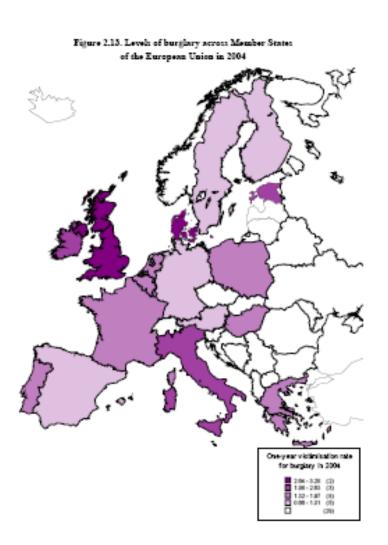


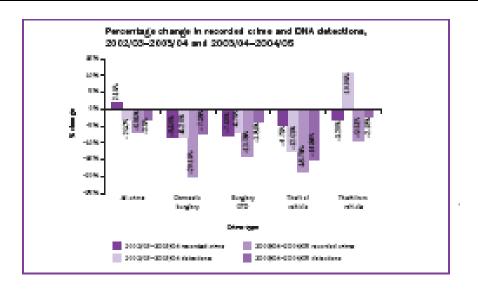
EU-27 1995 - 2005, domestic burglary (14 countries)

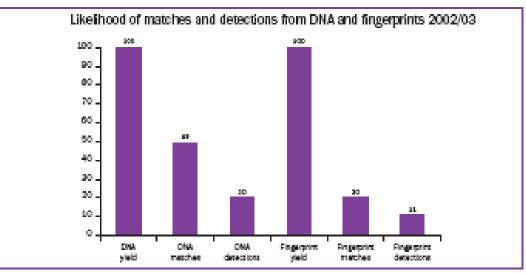


But context may (partly?) explain different priorities & policies/laws

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ONS (UKCMGA):CJS Scoping Document (2008)





- Hence two approaches:
- Current/short term priority:



- Create or update a measure of CJS outputs for each type of agency e.g. police, CPS, courts and NOMS
- Longer term aspirations:



 Administration of Justice Approach: recognising the interdependence of CJS agencies



 Econometric approach: for gauging the impact of both CJS inputs and that of other identified and measured variables on e.g. level of recorded crime

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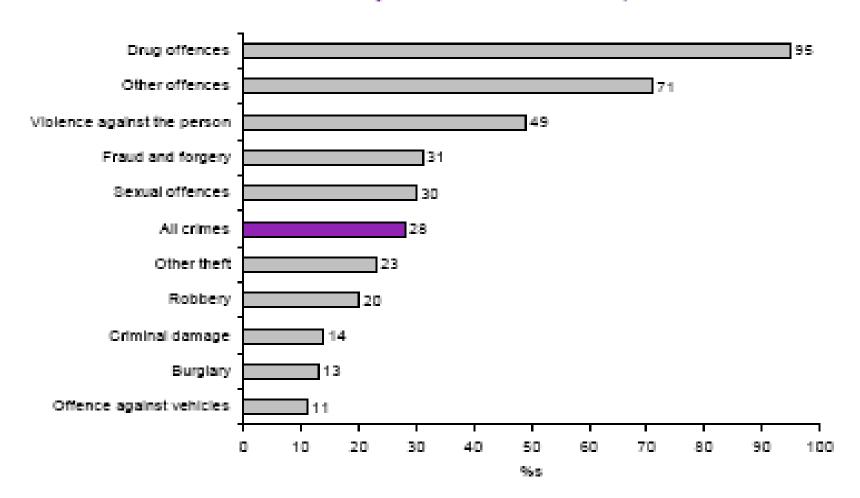


- Two important additional points (1):
- Is the very notion of standard measures of CJS productivity rife with paradoxes? For example:
 - A decline in productivity might reflect a switch of resources to more serious/harder to detect crimes
 - More detections might simply reflect more crime or changed priorities/data manipulation

For example: drug offences (4.6% in 07/08): almost exclusively recorded through an act of detection



Sanction detection rates for police recorded crime, 2007/08



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- Two important additional points (2):
- Ideally evaluation should reflect value weighting or quality-adjustment instead of basic numbers/costs:
 - Not all outcomes are of equal concern or importance (e.g. offences against vehicles (13.3% of 07/08 recorded crime) are more tolerable than burglary(5.7%)
- For example, cost-utility analysis in health economics as (e.g. 'quality adjusted life year' that reduces inherent discrimination in CBA against people with lower earning capacity)

ONS (UKCMGA):CJS Scoping Document 2008)



Fig. 2 Possible Measures for CJS

Inputs

- e.g. Expenditure on solicitors
- e.g. Number of prison staff
- e.g. Police Officer time

Resources

used in carrying

out activities

↓↓ Activities

- e.g. Number of prison nights
- e.g. Case preparation by prosecutors
- e.g. Time spent in court on sentence/trial/committal

Lead to outputs

that are directly

attributable to

those activities



Outputs

- e.g. Detections
- e.g. Disposals
- e.g. Completed sentence/trial/committal

The direct product

of activities.

Contribute to

outcomes



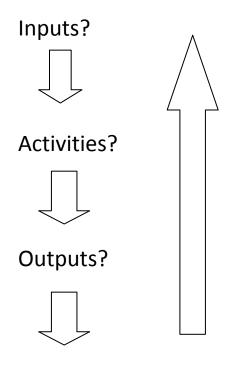
Outcomes

- e.g. Reduction in re-offending
- e.g. Reduction in the fear of crime
- e.g. Increase in the number of crimes for which an offender is brought to justice.

The anticipated or actual

effects of activities/outputs.

Possible Measures for forensic bioinformation



Outcomes?

Value weighting?

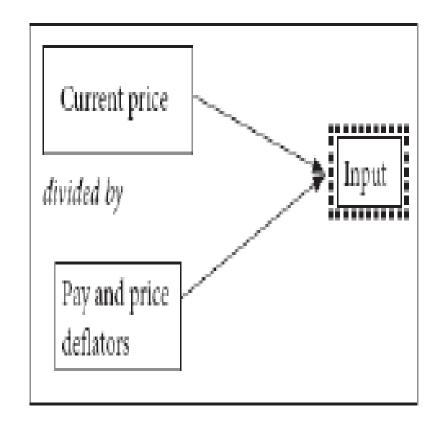
ONS (UKCMGA):CJS Scoping Document (2008)



Inputs (ONS descriptions)

- Labour: police staff
- Procurement: bioinformation services; bioinformation consumable; general consumables
- Capital: buildings, equipment and vehicles
- Also volume measures need to be at constant prices (see Figure 7) and quality adjusted for different skill sets within the police workforce

Fig. 7 Components of an Indirect Input Measure



Issue: different kind of offences and significance of their impact



Fig. 4 The range of crimes covered by the AOJ matrix

OFFENCE TYPE LABELS	DESCRIPTION OF CATEGORY
VATP	Violence Against Person
SEXOF	Sexual Offences
BURG	Burglary
ROBB	Robbery
THEFT	Theft And handling Stolen Goods
FRAUD	Fraud And Forgery
CRDAM	Criminal Damage
DRUG	Drug Offences
OTHIND	Other Indictable offences
INDMOT	Indictable Motoring Offences
SUMEX	Summary Offences (Excluding Motoring)
SUMMOT	Summary Motoring Offences
OTHVEH	Other vehicle crime

Issue: timeliness in investigations





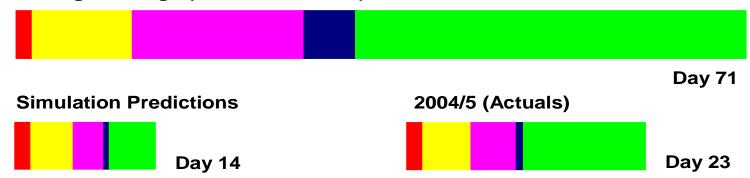
Attend Scene Transport Evidence

Analyse Evidence Identification

Task

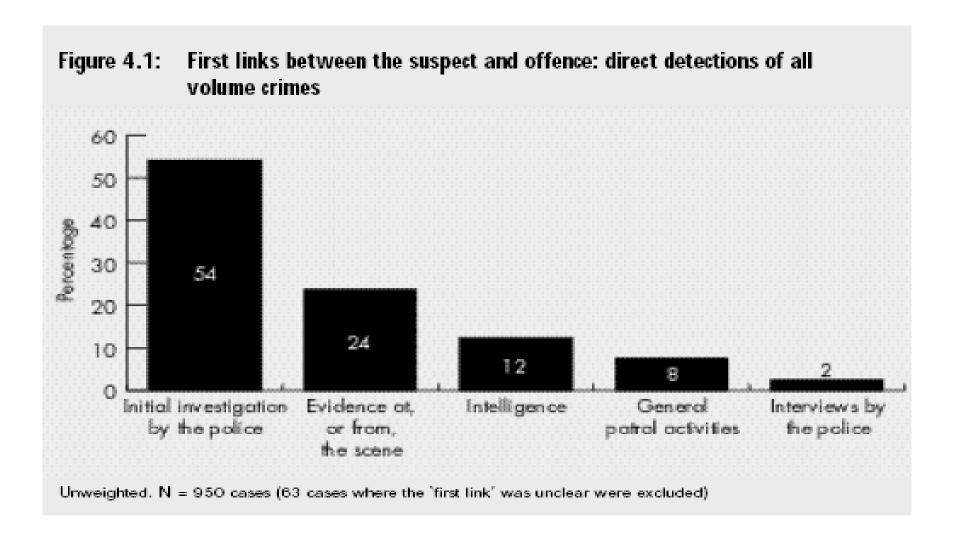
Action Identification

Average Timings (Quarter 1, 2003/4)



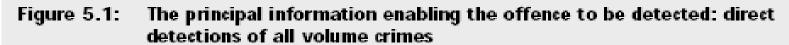
Issue: significance of the bioinformation may change (1)



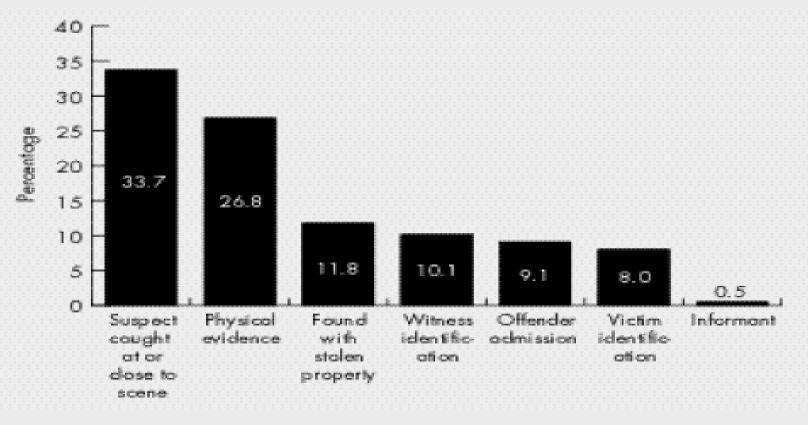


Issue: significance of the bioinformation may change (2)





Unweighted. Base = 1,014 (excluding cases where principal information not known)



Issue: longer-term intelligence investment v case outputs/outcome



			DIFFERENT CRIME SCENES														
		Α	В	С	D	Е	F	G	Н	I	J	K	L	M	N	0	Р
NS	1	X	X	X	X												
RSO	2			X			X			X		X				X	
PE	3		X			X		Х			X						X
ENT	4	X						X	X				X	X			
FER	5														X	X	X
DIF	6	X			X						X						

CRIMINAL COOPERATIONS															
Size (persons)	2 3 4 5 6 7 8 9 10 11 12 13 14 15 Total														
Number	213	51	19	2	4	3	2	0	0	2	0	0	1	0	297

Issue: how to measure benefits when beneficiaries are dispersed?



Figure 4: Using DNA to link transnational crime and identify offenders

- A robbery in Amsterdam linked to similar crime in Belgium
- •A robbery in Mill, North Brabant, with two separate crime stains linked to a convicted offender (robbery) and crime stains left by the second offender at a burglary in Belgium
- •A murder in Cologne linked to arson in Belgium
- A robbery in Lille linked to a convicted offender in Belgium



Issue: potential value v ethical issues of some research models

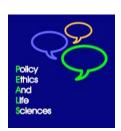




 Epidemiological intervention studies offer potential models, in randomly allocated clinical trials based on:



'Clusters' whole groups or communities (pilot CJS projects are quite common)



'Individuals' (rare in CJS)

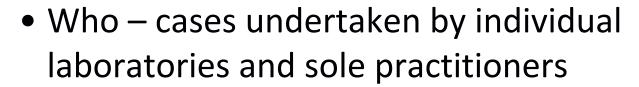


 'Stratified allocation' to sub-groups within the community (some CJS research by being BCU based is perhaps approximately equivalent to this in terms of the national community)

Does epidemiological descriptive data offer a model for a forensic science data base?









 What – use of technique, product or skill on a case by case basis and the significance of its use in terms of contributing to intelligence product, detection or conviction



 Also failures in respect of laboratory, practitioner, technique, product or skill revealed during investigations or during legal or professional disciplinary proceedings and audits.



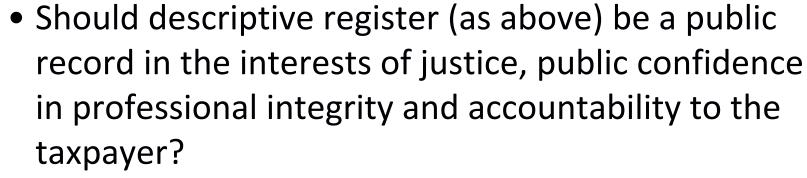
Does epidemiological descriptive data offer a model for a forensic science data base?















 Also, should limitations and questions about the underlying scientific and professional techniques and their possible limitations be exposed as a matter of public record to assist lawyers, judges, juries and investigators in decision making?

Main references



- Stokedale, J.E., Whitehead, C.M..E. and Gresham, P.J., (1999)
 Police Research Series Paper 103 'Applying Economic Evaluation to Policing Activity' (London, Home Office)
- UK Centre for the Measurement of Government Activity (2008), Criminal Justice System: Scoping document (Newport, ONS)