

The Future of Front Line Policing

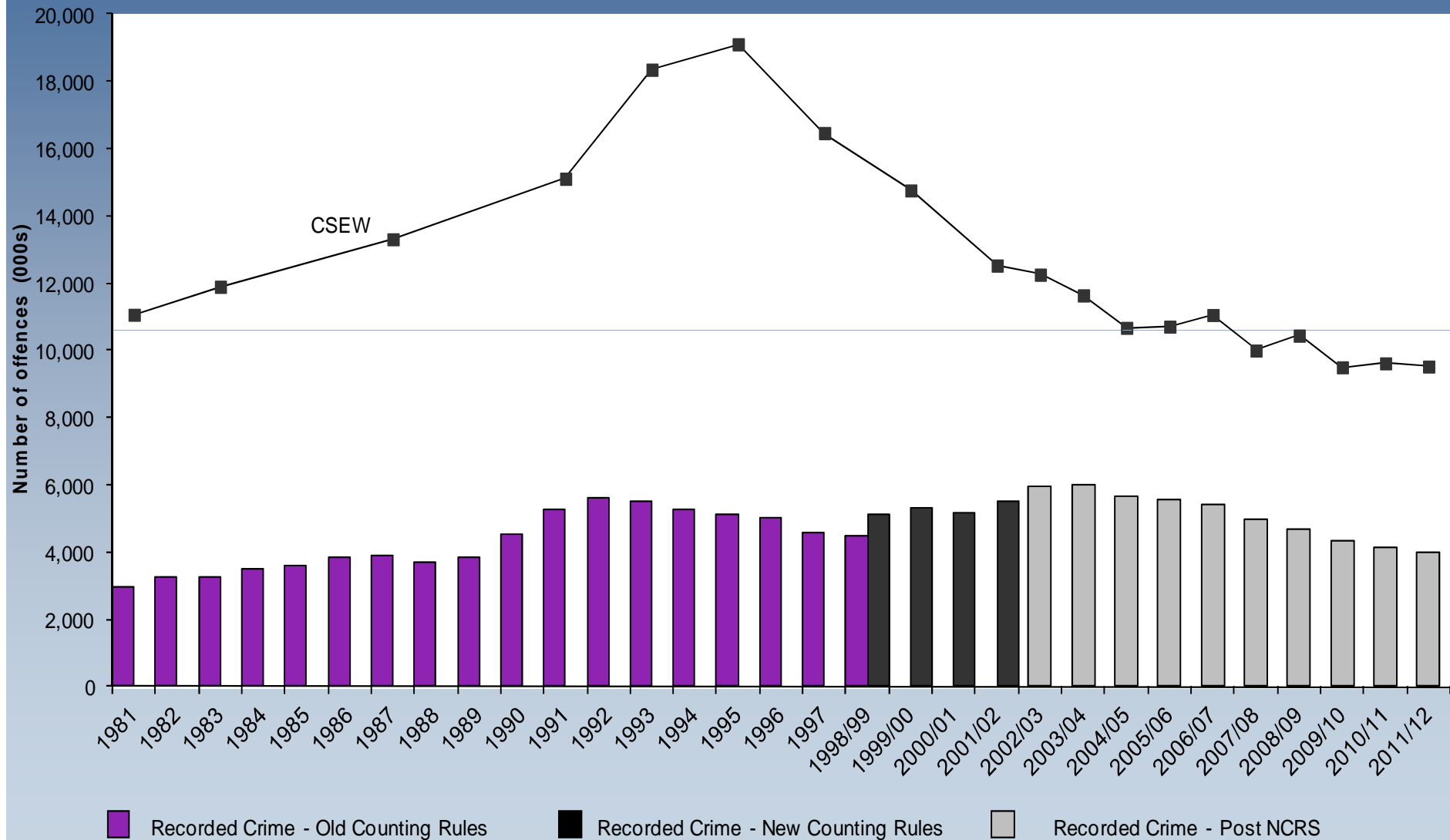
Professor Mike Hough

Church House 19th July 2012

My brief

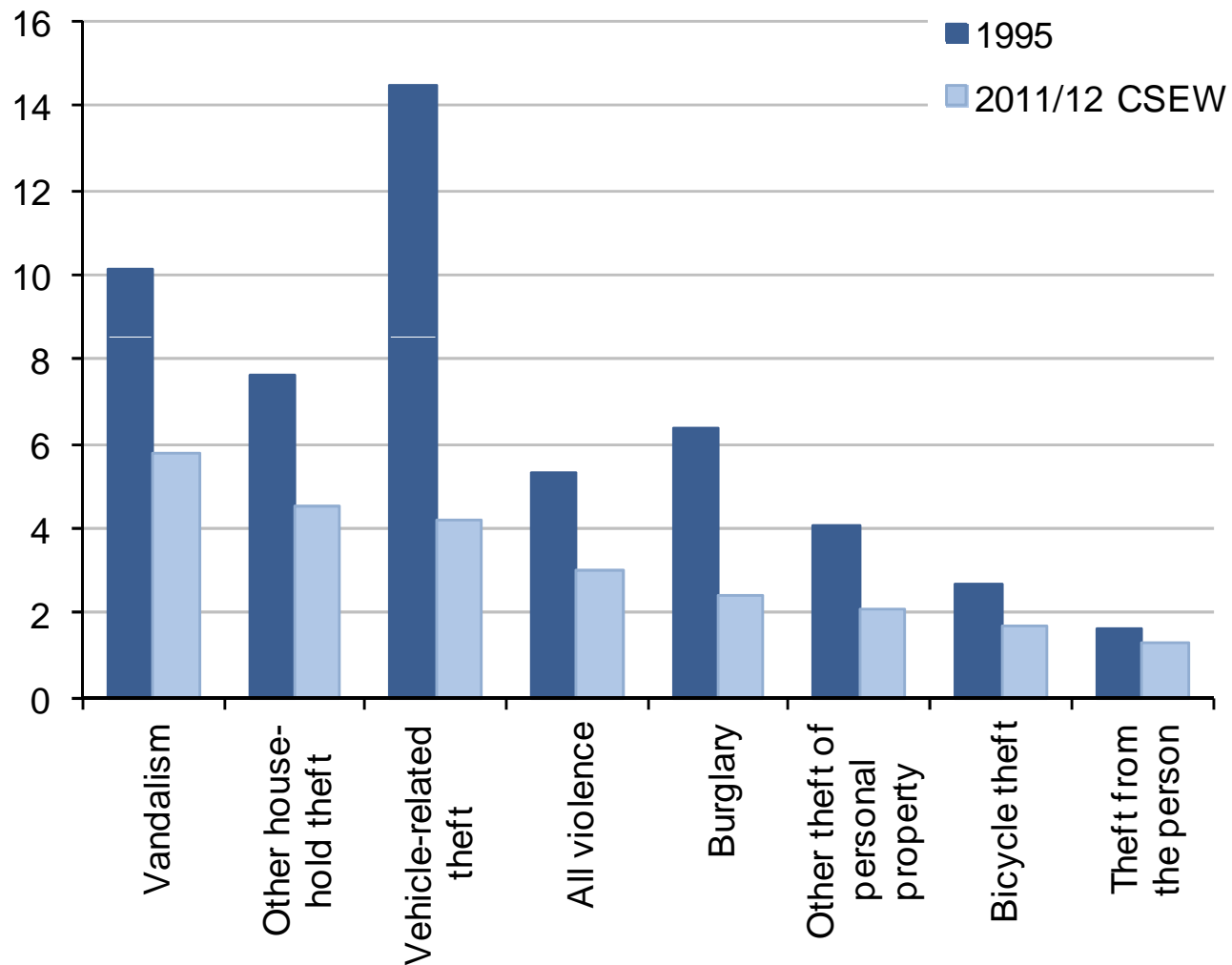
- Say something about the changing policing context
- Some thoughts to frame the more specific presentations on ASB
- So here are some ideas on:
 - Trends in crime and disorder
 - Changes in the policing landscape
 - Responding to ASB

Crime trends 1981 to 2012



Falls since 1995

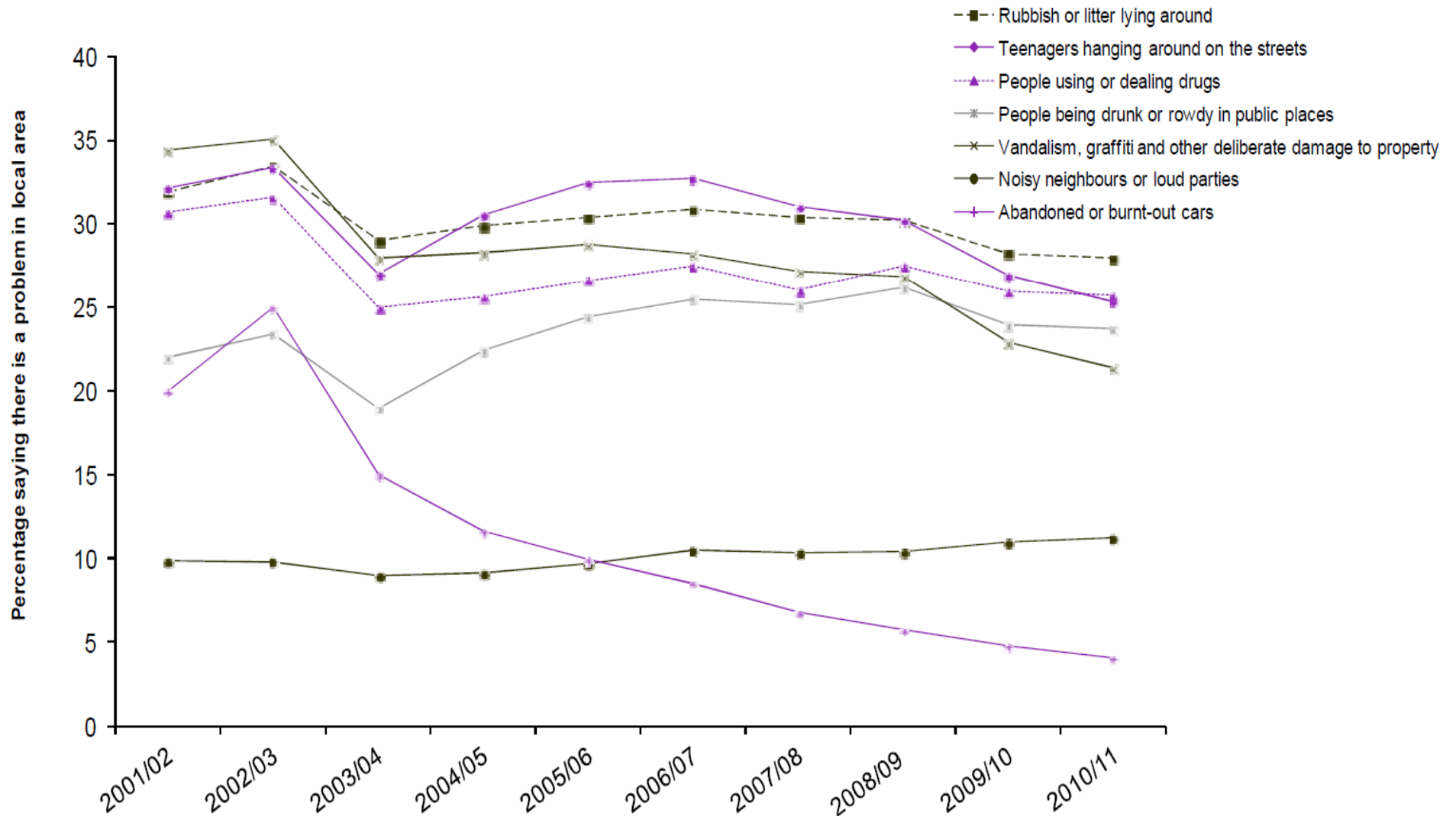
Percentage of households or adults, victims once or more



And anti-social behaviour?

- Does ASB share same drivers as crime
 - Design
 - Security
 - Surveillance
 - Policing
 - But not [yet] growing social inequality
- Or different drivers
 - Alcohol consumption
 - Sense of social injustice
- Shared trends or divergent trends

Trends in perceptions of ASB



The changing policing landscape

- Plural policing – the extending policing family
- 20% less cash, 14% less staff
- More governance - PCCs

The cuts

	March 2010–March 2015
Police officers	16,200
PCSOs	1,800
Police staff	16,100
Total	34,100

- Total numbers back to 2003/04 levels
- Sworn officers back to 2001/02 levels
- 14% fall from peak of 144,000 in 2010

Parkinson's Law and policing

“Work expands so as to fill the time available for its completion.”

OR..“The demand upon a resource tends to expand to match the supply of the resource.”

- New roles and functions?
- New levels of complexity?
- Or simply Parkinson at work

Those PCCs: some stereotypes

- The kick-ass crime fighter
 - Rudi Giuliani?
 - Ray Mallon?
- The technocrat
 - Ex-chief officers
 - Ex-chairs of Police Authorities?
- The party *apparatchik*
- The democratic watchdog
- The maverick

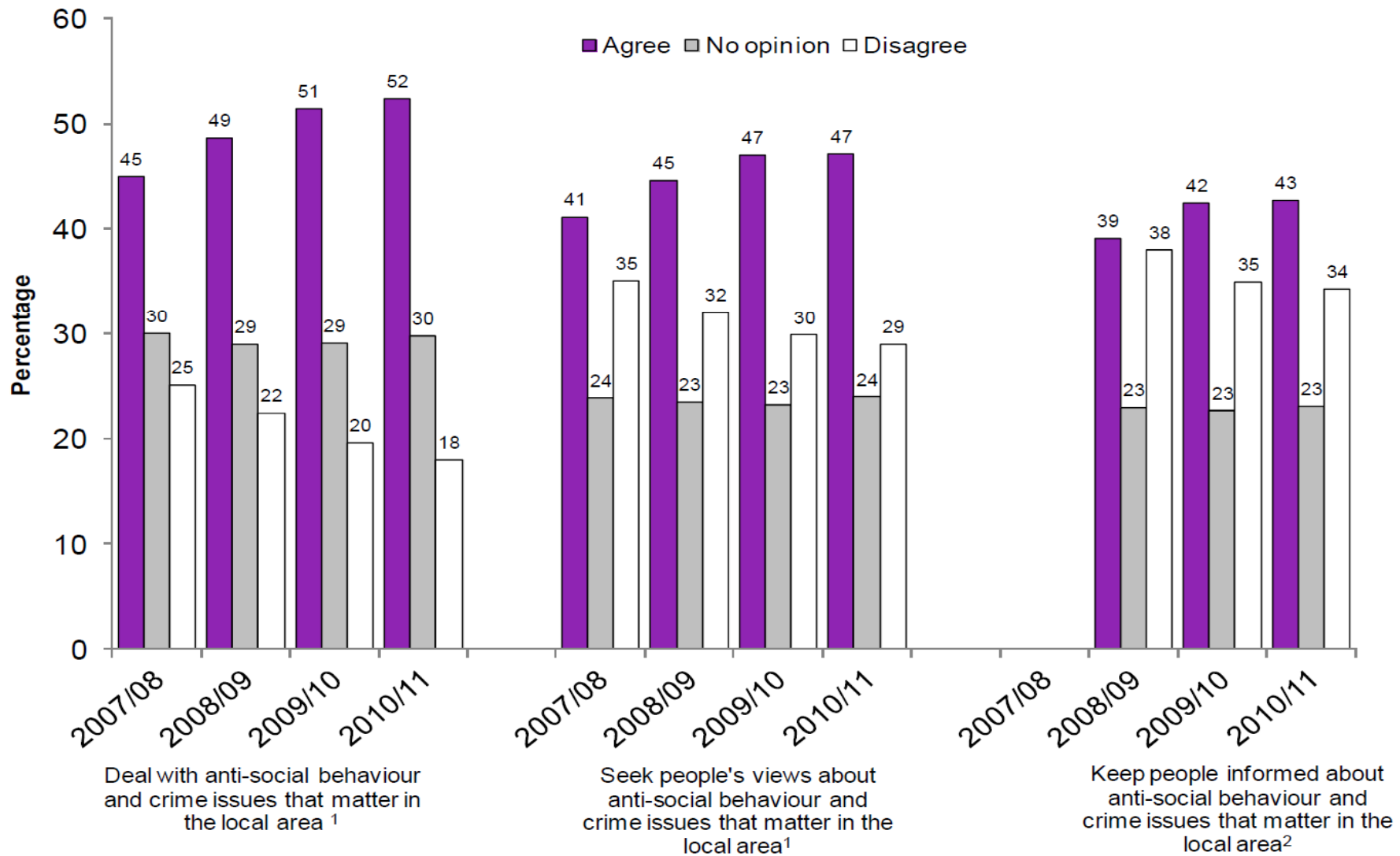
Will PCCs work?

- How can PCCs develop *perspective*?
- Will they have the political space within which to articulate this perspective?
- Will they be able to resist the 'war on crime' narrative?
- Will they be able to resist 'capture' by cop culture?

Policing ASB

- The core mission of the police is cutting crime (Theresa May)??
- ASB as core police business??
- Yes and no

Trends in perceptions of ASB policing



Policing ASB

- The core mission of the police is cutting crime (Theresa May)??
- ASB as core police business??
- Yes and no
- A need to define the limits of 'police-able' ASB
- Need to challenge
 - Over-policing
 - Underpolicing

Policing ASB

- Need to define the boundaries of ASB policing...with priority for behaviour that is:
 - Personalised
 - Persistent
 - Targetting the vulnerable
 - Corrosive
- Need for proportionality of response in using new hybrids:
 - Criminal Behaviour Order
 - Crime Prevention Injunction

Getting the balance right

- Good policing involves the building of police legitimacy
 - In the eyes of the policed
 - In the eyes of the aggrieved
- Need for “legitimacy accountancy” in adjudicating between competing claims
- Underpinned by accountability to the law
- Rather than the voice of the majority

The Future of Front Line Policing

Professor Mike Hough

Church House 19th July 2012